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Exercises

Depreciation Case Study

Calculations:

Straight line

= \$15 000 - \$3000 = \$12 000/6 years = \$2000 X 9/12 = \$1500

In this first calculation the asset has only been in the possession of the business for 9 months and this has to be factored into the calculation.

=\$15 000 - \$3000 = \$12 000/6 years = \$2000

Diminishing balance

- = \$15 000 X .25 X 9/12 = \$2813
- = \$15 000 \$2813 = \$12 187 X .25 = \$3047

Note: It is unlikely that you will have irregular figures as per the diminishing balance calculations above.

You may be asked why the amount of depreciation for diminishing balance is greater in the second year than in the first. The answer is that in the first year the business only had the asset for 9 months of that time.

You will note that the straight line method takes into account residual value whilst the diminishing balance method ignores that amount for purposes of calculation.

Straight line

General journal

30.6.200	Depreciation of Pizza Oven	1 500	
	Accumulated depreciation of Pizza Oven		1 500
	Pizza Oven depreciated at straight line for		
	6 years.		
	Profit and Loss account	1 500	
	Depreciation of Pizza Oven		1 500
	Depreciation posted to Profit and Loss		
	account.		

It is important to include the name of the asset in the title - should a student simply use the term 'depreciation, there would be a one mark deduction.



General ledger

Depreciation of Pizza Oven

30.6.200	Accumulated	1 500	30.6.200	Profit and Loss	1 500
2	Depreciation of		2	a/c	
	Pizza Oven				

Accumulated depreciation of Pizza Oven

	30.6.200	Depreciation of	1 500
	2	Pizza Oven	

Profit and Loss account

30.6.200	Depreciation of	1 500		
2	Pizza Oven			

Entries will be identical in both the general journal and general ledger for the second year of the straight line and for the two years of diminishing balance - only the dollar amounts will be different.

Look at other examples for how to deal with accumulated depreciation when an opening balance is provided.

Straight line

Profit and Loss for year ended 30.6.2002		
	\$	\$
Sales		8 000
less Expenses	4 000	
+ Depreciation of Pizza Oven	1 500	
Total Expenses		5 500
Net profit		2 500

Straight line

Profit and Loss for year ended 30.6.2003		
	\$	\$
Sales		8 000
less Expenses	4 000	
+ Depreciation of Pizza Oven	2 000	
Total Expenses		6 000
Net profit		2 000

Diminishing balance

Profit and Loss for year ended 30.6.2002	
	\$ \$
Sales	8 000



less Expenses	4 000	
+ Depreciation of Pizza Oven	2 813	
Total Expenses		6 813
Net profit		1 187

Diminishing balance

Profit and Loss for year ended 30.6.2003			
	\$	\$	
Sales		8 000	
less Expenses	4 000		
+ Depreciation of Pizza Oven	3 047		
Total Expenses		7 047	
Net profit		953	

You will notice that the diminishing balance charges more to depreciation in the first two years. In 2002 it is \$1313 greater and in the year 2 003, \$1047 more. This reduces profit by those amounts in the first two years.

Balance sheet extracts - 30.6.2002

	Straight line	Diminishing balance
Pizza Oven	15 000	15 000
less accumulated depreciation	1 500	2 813
Carrying cost	13 500	12 187

Balance sheet extracts - 30.6.2003

	Straight line	Diminishing balance
Pizza Oven	15 000	15 000
less accumulated	3 500	5 860
depreciation		
Carrying cost	11 500	9 140

CC = carrying costs

The accumulated depreciation represents the amount of the cost of an asset allocated as an expense added up over a number of accounting periods.

CC represents that portion of the total cost of a non-current asset not yet allocated as a cost. It also includes the residual value.



Fun Run Enterprise - Exercise Details

A budgeting problem - Fun Run Enterprises

Fun Run enterprises commenced business in 2002. The following budgeted information for the year ending 30.6.2003 has been provided.

Sales

- total sales for the year is expected to be \$400 000
- 40% of sales are for cash
- staff are expected to be paid \$60 000 in salaries
- sales returns are anticipated at \$3000

Goods sold

- cost of goods sold is to be set at 60% of (gross) sales. All goods are bought on credit
- creditors are paid
- stock loss is expected to be \$2400
- stock on hand at 30.6.2003 is anticipated to be \$34 000

Anticipated payments

- advertising \$16 000
- cleaning \$6000
- drawings \$45 000
- loan repayment \$10 000

Other items

- discount expense \$500
- bad debts \$2000

Cash budget for the month ending 31 May

	1/7/2002	30/6/2003
Assets	\$	\$
Bank	11 000	?
Stock	32 000	34 000
Prepaid advertising	1 500	2 000
Debtors	52 000	55 000
Machinery	80 000	80 000
less Accumulated depreciation	(4 000)	(12 000)
Liabilities		
Creditors	20 000	22 000
Accrued salaries	4 400	4 100
Accrued interest		6 500
Loan	100 000	90 000
Owner's equity		



Capital ?

A task on variance analysis- Exercise Details

The following reports include the budgeted figures for Fun Run.

You are now provided with the actual figures and are asked to show the variance and state whether it is favourable or not.

The first step in the process of variance analysis is to state the amount of variance. For instance, if cleaning is budgeted for \$6000 and you actually pay \$7000 then the variance is \$1000.

The second step is to state whether this is favourable (F) or unfavourable (UF). This process is 'mechanical' in that it does not allow for subjective opinion. An increase in spending on advertising would be regarded as 'unfavourable' yet it may result in a substantial increase in sales. That would be regarded as favourable.

The example for cleaning is shown.

The third step is to 'explain' why the variation took place. When making this explanation you may have to consider an interrelationship with other items. Often these items are contained in the relevant ledger accounts.

Take the case of debtors. The closing balance in the debtors account will be affected by credit sales. An increase in credit sales has the potential to increase the closing balance. However, cash received from debtors, bad debts and discount reduce the debtors closing balance. An increase in discount should encourage debtors to pay more quickly.

Improvement in sales may be related to increases in selling expenses such as sales, salaries and advertising. It may also be due to an increase in non-current assets, in particular new premises, motor vehicles or equipment. In fact if certain expenses or non-current assets increase and sales do not respond you have to challenge why that expenditure was undertaken.

Learn to think in opposites. The explanation for debtors given above applies in the same way to creditors. Because we are using the perpetual stock approach you must link creditors to stock control. In a similar way cost of sales, which reduces the stock control balance is linked to sales. Sales may increase as a result of more units being sold, or as a result of increased prices. If more units are sold then we would expect an increase in cost of sales. This leads to changes in stock control and creditors (if the stock is bought on credit).



Variance reports - Exercise Detail

Advice

To complete the variance reports the following steps are necessary.

Cash budget

- 1. Take the opening bank balance and add that to the total of cash receipts.
- 2. Total cash payments.
- 3. Deduct item 2 from item 1 to arrive at the closing bank balance.
- 4. Transfer the closing bank balance to the Balance sheet as the amount for 'Bank'.

Profit and Loss statement

- 1. Determine net profit by deducting the total of expenses from adjusted gross profit.
- 2. Transfer the net profit to the Owner's equity section of the balance sheet.

Balance sheet

- 1. Total current assets (after the inclusion of bank).
- 2. Determine the new figure for machinery.
- 3. Add depreciation from the Profit and Loss statement to accumulated depreciation (\$4 000 on 1 July2002) to get the new figure for that item.
- 4. Total non-current assets.
- 5. Add current and non-current assets to get total assets.
- 6. Total current liabilities.
- 7. Insert net profit.
- 8. Insert drawings.
- 9. Determine total equities.

In preparing this problem the following accounts had to be reconstructed:

- debtors
- creditors
- stock control
- advertising
- salaries
- loan



Cash flow statements - Exercise Details

Stevens Computer Sales has supplied the following list of transactions for his business. The accounting period commenced 1 July 2002 and continues until 30 June 2003

- Steven commenced business with \$20 000 cash contribution to the business
- Steven bought a motor vehicle for \$15 000 cash on 31.12.2002
- the motor vehicle is to be depreciated at 10% per annum
- \$8000 is borrowed. It is to be repaid by instalment at \$2000 per annum
- cash sales are \$65 000
- credit sales are \$45 000 with \$40 000 being received by the end of the financial year from debtors
- wages paid are \$37 500, with \$2500 still owing
- Steven receives \$600 per year from a magazine commission. To date he has received \$400
- rent is \$200 per month and Steven has paid eleven months in this financial year
- Steven bought \$15 000 worth of computers and has sold \$13 600 worth
- advertising is \$2000 per quarter. In this financial year Steven has paid \$10 000
- other expenses total \$13 000 and they have been paid in cash

Prepare the following:

- a cash flow statement for the year ended 30.6.2003.
- a Profit and Loss statement for the same period.
- a balance sheet as at 30.6.2003.

In preparing the report for the cash flow statement

Likely errors include failure to:

- classify cash inflows and outflows into
 - operating
 - Investing
 - financing items
- reconstruct the accounts to determine revenue received and expenses paid rather than revenue
- earned and expenses incurred
- failure to include all items; for example, loan repayment may be overlooked
- correctly reconstruct accounts
- include opening bank balance into the cash flow statement
- · exclude non-cash items
- · correct classification of items



Horse people – Exercise Detail

Horse People present you with the following information.

	Cash statement	Profit and Loss statement	Balance Sheet 1 Jan.	Balance Sheet 30 June
Cash Sales - Whips	20 000	?		
- Saddles	?	10 000		
Credit sales - Whips		40 000		
- Saddles		20 000		
Cost of sales - Whips	30 000	?		
Cost of sales - Saddles		15 000		
Stock of saddles – 1 Jan.			3 500	
Stock of saddles – 30 June				3 000
Rent revenue	1 600			
Advertising	6 000			
Wages		12 400		
Petrol	2 000	2 000		
Depreciation of equipment		?		
Office expenses	1 500			
Office salaries		6 500		
Discount expense		900		
Bad debts		400		
Accounting expenses	800			
Security expenses		200		
Profit and Loss				?
Bank			5 000	?
Accrued rent revenue				800
Debtors (cash received)	?		22 000	21 500
Prepaid advertising			6 000	5 400
Equipment			30 000	40 000
Accumulated. Depreciation			(10 000)	?
Accrued wages expense				(2 400)
Creditors	?		(14 000)	(13 500)
Loan (received 1 Jan.)	*1 000		(12 000)	?
Capital			(30 500)	?
Drawings of cash	18 000			
Surplus/deficit of cash				
* repayment				

Whips are bought for cash, saddles are bought on credit.

Opening stock was valued at \$3500



Task Requirements

- 1. Determine cash sales in the cash statement.
- 2. Reconstruct debtors a/c to find cash received from debtors.
- 3. Reconstruct rent revenue a/c to find rent revenue (Profit and Loss a/c).
- 4. Reconstruct creditors a/c to find cash paid to creditors for saddles.
- 5. Reconstruct advertising a/c to determine advertising expense.
- 6. Reconstruct wages a/c to determine wages paid.
- 7. Calculate depreciation at 20 % per annum. Note that the additional equipment is bought on the last day of the accounting period.
- 8. Determine office expenses, office salaries, accounting expenses and security expenses in the appropriate column.
- 9. Determine accumulated depreciation of equipment in the balance sheet.
- 10. Determine loan in the balance sheet.

Additional information

In preparing the departmental Profit and Loss statement the following allocations of expenses occur.

- Advertising is distributed equally
- 90% of petrol is used to deliver saddles and 10% for whips
- The owner uses a personal vehicle and only petrol is charged to the business
- Wages is shared \$5000 to whips and the balance to saddles
- Equipment is used 40% for whips and 60% for saddles
- All other expenses are considered 'general'

Required

Prepare the following fully classified reports:

- Cash flow statement
- Departmental Profit and Loss statement
- Balance sheet



Departmental Profit and Loss statement A – Exercise Details

Welcome to Media World. This business sells DVD players (DVDs) and Television sets (TVs).

At the beginning of November Media World have the following assets and liabilities:

Assets

- stock \$6000
- prepaid rent \$1000
- workshop equipment \$36 000
- land and buildings \$180 000

Liabilities

- bank overdraft \$10 000
- accrued wages \$700
- loan \$40 000
- accumulated depreciation on workshop equipment is \$3000

You have to determine capital at 1 November.

Information

- Media World sells DVDs and TVs. Workshop equipment is only involved in repairing TVs, service costs are only for the DVDs
- Media World employs three sales staff, who spend two-thirds of their time selling DVDs and onethird selling TVs. Two other people work at repairing TVs and another person works in servicing. There are two staff members employed in the office
- the business has four cost centres: sales, workshop, office and finance
- each person employed by Media World is paid \$100 per day and works a five day week. The
 prepaid and accrued expenses must be reversed for each month
- the calendar for November is shown below. Dates shown in bold are the days on which staff are paid. Staff do not work on Monday and Tuesday as Media World operates in a tourist area and these are quiet days. They do work on weekends

November						
М	Т	W	TH	F	S	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

- workshop equipment is depreciated at 12% per annum on cost
- interest is paid annually in December. It is \$1200 for the year on the Bank overdraft and \$3600 for the year for the loan



- rent is \$3000 per month and is allocated in equal proportions to sales, workshop and office
- advertising is allocated according to sales
- cash sales are 40% of total sales. Cash sales are \$20 000 for the DVD players and \$10 000 for TVs
- there is a mark up of 100% on all goods sold
- stock loss is \$500 (all DVDs)
- bad debts are \$1000
- at the end of November prepaid rent is \$600
- you will have to calculate accrued wages at 30 November
- Other expenses include:
- advertising is \$3000
- service costs are \$1000
- cleaning \$2000



Cash versus profit - Case Study details

Stan Jones from Stan's CDs, DVDs Videos etc Pty Ltd is a friend seeking some accounting advice. He is unable to distinguish between cash and profit. Having recorded a significant profit for the period Stan is of the opinion that he is entitled to buy a new four-wheel drive vehicle. In fact he does buy the vehicle and has incurred the wrath of his bank manager. He asks you to explain why the bank manager is unhappy. You ask for the financial details of your friend. The reporting period runs from 1 January to 30 June.

At 1 January opening balances appeared as follows:

General journal

1 Jan.	Bank	6 500	
	Debtors	5 400	
	Prepaid rent	2 000	
	Vehicles	30 000	
	Accumulated depreciation of vehicles		15 000
	Creditors		6 000
	Loan		10 000
	Capital		12 900
	Opening balances		

Between January and June the following events occur:

- the new vehicle is bought for \$45 000 cash
- the old vehicle is sold for \$13 500, with a loss of \$1500
- \$2000 is repaid on the loan. A further \$2000 will be repaid in November
- credit sales are \$80 000
- debtors pay \$76 000. They receive a further \$800 discount
- sales returns are \$1000
- cash sales are \$85 000
- all goods are bought on credit. Creditors are paid \$74
 000. There is no discount
- cost of sales is \$70 000
- stock at 30 June is \$3500
- rent is \$200 per month and is prepaid
- the cash payments journal recorded the following expense payments:
- wages \$18 000
- advertising \$4000
- other expenses \$6000



cash drawings are \$20 000

Stan tells you that he has contributed:

- cash of \$10 000
- a fax machine valued at \$800 (no depreciation this period)
- depreciation on the new vehicle is 12% per annum on cost. The vehicle is to be depreciated for the full reporting period
- there is \$500 owing on wages

Required

Prepare the following reports:

- 1. Cash flow statement
- 2. Profit and Loss statement (expenses not required to be classified)
- 3. Balance sheet

Answer the following questions

The increase in the bank balance and net profit is different. Some items only affect cash, others only affect profit whilst some affect both at different amounts. State these items in the table below.

Case Profit Affect both at differrent amounts

Further question

What alternative actions did Stan have to buying the vehicle in this period?

- 1. postpone the purchase of the vehicle
- 2. acquire the vehicle by leasing



rather than buying

- 3. pay a deposit and buy on credit
- 4. buy a cheaper vehicle



Departmental profit and loss statement B- Exercise Details

Welcome to Matts World. This business sells and repairs bicycles.

Information

- Matts World sells and repairs bicycles. Workshop equipment is only involved in repairing bicycles, delivery costs are only for the sale of bicycles
- Matts World employs three sales staff, who spend two-thirds of their time selling bicycles and onethird repairing bicycles. Two other people work full time at repairing bicycles. There are two staff members employed in the office
- The business has four cost centres: sales, workshop, office and finance
- Each person employed by Matts World is paid \$100 per day and works a five day week. The prepaid and accrued expenses must be dealt with at the beginning of the month
- The calendar for November is shown below. Dates shown in bold are the days on which staff are paid.
 Staff do not work on Monday and Tuesday as Matts World operates in a tourist area and these are quiet days. They do work on weekends

Sunday	Monday	Tuesday	Wednesda	Thursday	Friday	Saturday
			у			
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30			□[ΠI	

- workshop equipment is depreciated at 12% per annum on cost
- interest is paid annually in December. It is \$600 for the year on the Bank overdraft, \$1600 for the year for the loan and \$4000 for the mortgage
- rent is \$2400 per month expense and is allocated in equal proportions to sales, workshop and office
- advertising is allocated 60% to sales of bicycles and 40% to repairs
- cash sales are 40% of total sales. Cash sales are \$40 000 for the bicycles
- fees are \$20 000 for bicycle repairs. All fees are for cash
- there is a mark up of 100% on all bicycles sold
- stock loss is \$1500
- bad debts are \$600
- at the end of November prepaid rent is \$200

Other expenses include:

- advertising \$6000
- delivery costs \$1800
- cleaning \$500



Required

A departmental Profit and Loss statement

- In this particular problem rent has been allocated in equal amounts to sales, repairs and office. This suggests an arbitrary allocation. Do you agree that all expenses should be allocated to departments?
- What advantages will Matt's World gain by classifying the Profit and Loss statement into departments?
- What advantages will Matt's World gain by classifying the balance sheet into departments?
- What are the benefits of reporting more frequently?
- The repairs department is not performing nearly as well as the sales department. What reasons may exist for retaining this department despite what appears to be a relatively poor performance?
- Suggest two reasons why it may be inappropriate to allocate cleaning to floor space
- Define the term 'contribution margin'
- List four items you would consider 'general expenses'
- It is discovered that \$200 of cleaning has been used by Matt for private use. How would you make this
 correction in the general journal



A stock control problem - Exercise Detail

Lou Lockwood has a shop selling electronic items, including CD Walkmans. His knowledge of accounting is limited and he only keeps a "list" of his transactions involving Walkmans.

All Walkmans are bought on credit and sold for cash.

He provides the following information:

4 Walkmans on hand (cost S70 each)	
3 Walkmans bought on credit (cost \$72 each)	
2 Walkmans sold (cash) for \$100 each (1 @ \$70. 1 @ \$72)	
1 Walkman withdrawn for owner's personal use (\$72)	
1 Walkman returned by a disgruntled buyer (cost \$70)	
3 Walkmans sold for S100 each (3 @ \$70)	
6 Walkmans bought on credit (cost \$72 each)	
1 Walkman used for advertising (1 @ \$72)	
2 Walkmans sold for \$100 each. (2 @ \$72)	
	3 Walkmans bought on credit (cost \$72 each) 2 Walkmans sold (cash) for \$100 each (1 @ \$70. 1 @ \$72) 1 Walkman withdrawn for owner's personal use (\$72) 1 Walkman returned by a disgruntled buyer (cost \$70) 3 Walkmans sold for \$100 each (3 @ \$70) 6 Walkmans bought on credit (cost \$72 each) 1 Walkman used for advertising (1 @ \$72)

A physical stock take on 31 October revealed 4 Walkmans (1 @ \$70, 3 @ \$72) on hand.

Note: The bracketed amounts will be used for identified cost.



Perpetual stock - Exercise Details

Hayley Badge has recently converted from using the physical stock method to the perpetual stock approach. When asked why by her friends Hayley was at a loss to explain, other than that she no longer has to spend one Sunday each month counting stock in her licensed grocery. This will help 'free up' her social life.

The introduction of a new computer system has helped minimise the time spent recording daily transactions. Hayley has been unsure of a number of transactions and they have not 'gone through' the system. For instance, some of her stock has been used for wine tastings as part of her new marketing program. Hayley has also taken wine home for her personal use and she donated two bottles of her favourite wine to a local charity. Old habits die hard and at the end of the accounting period of one month Hayley carried out a physical stock take on her favourite wine. Allowing for the transactions above she is sure that there are three bottles less than expected in her stock card.

The particular wine has experienced a fall in selling price as new, fruitier wines have come onto the market. Hayley bought the 'Tabletop' brand for \$8 per bottle plus \$1 per bottle licence fee. It now sells for \$7.00 per bottle, including the licence fee of \$1.50.

Hayley has heard about the 'lower of cost and net realisable value on an item by item rule' from a friend and wonders if it applies in this situation.

She also has a number of questions that she seeks to ask you regarding other aspects of stock control.

Required

Hayley provides you with a partly completed stock card along with some diary entries. You are required to complete the stock card.

Stock card

Item: Tabletop

Date	Particulars	ticulars IN OUT		BALANCE				
		Qty	Unit	Qty	Unit	Qty	Unit	Total
1 Nov.	Balance					10	9	90
12	Inv. 099	25	9			35	9	315
16	Inv. 211			7	9	28	9	252
23	CN 96			2	9	26	9	234



Diary entries relating to 'Tabletop' wines.

- 6 bottles used for wine tastings
- 2 bottles donated to charity
- 4 bottles used for personal imbibing
- 3 bottles 'missing'

The diary entries are to be recorded on 30 November.

It may be assumed that the 'lower of cost and net realisable value (NRV) rule on an item by item basis' will apply. You are to record this event in the stock card.

Hayley would also like the details contained in the stock card to be recorded in the 'stock control account'.

Hayley asks a series of questions regarding stock management:

- explain the meaning of the terms 'cost' and 'net realisable value'.
- what is the effect of a stock write down on the Profit and Loss statement and the balance sheet using the example above?
- explain what accounting principle would be breached by failure to adopt the 'lower of cost and net realisable value rule'.
- in relation to this rule what is meant by the phrase 'on an item by item basis'?
- how is a stock write down recorded in the General journal?
- describe two ways the stock card may assist management decision making
- explain two advantages of Hayley carrying out a physical stock take on 30 November when using the perpetual system.
- Hayley has introduced computers to her business. Identify two advantages of a computer-based system of maintaining stock cards.
- state two advantages of using perpetual stock.
- state two advantages of using physical stock.
- Hayley is concerned about 'stock loss' in her business.
- give four reasons why stock loss may occur.
- give two reasons as to how a stock gain may occur.

Hayley is unsure whether to use FIFO or identified cost in valuing stock. Answer the following questions.

- 1. explain what each of these terms mean
- 2. provide two advantages of using FIFO
- 3. provide two advantages of using identified cost



Financial Accounting Exercises In addition

Hayley provides you with a list of transactions for December and asks you to prepare separate stock cards using each method. It is important that you have the correct balance from the stock card for the month of November.

Transactions

3 Dec.	20 bottles of 'Tabletop' bought for \$8. Invoice 890
6	6 bottles sold (cost \$7) Invoice 091
9	10 bottles sold (cost \$8) Invoice 092
14	2 bottles returned in (cost S8) Credit note 033
22	Drawings 3 bottles (cost \$7)
27	Donations 2 bottles (cost \$8)

General journal entries for above transactions and other possibilities:

General journal

Advertising	54	
Stock control	54	54
Wine tastings		
Donations	18	
Stock control	18	18
2 bottles donated to charity		
Drawings	36	
Stock control		36
Stock withdrawn for personal use		
27	27	
Stock control		27
Stock revealed missing by physical stock take		
Stock write down	22	
Stock control		22
Stock write down		
Stock control	XXX	
Capital		XXX
Owner contributes stock to the business		



Solutions

Fun Run Enterprises - Exercise Resolution

Accounts reconstruction

It is necessary to reconstruct the following accounts to find missing figures. These amounts will be shown in bold.

- debtors
- advertising
- salaries
- interest
- accounts payable
- stock control

Reconstruction of accounts

Debtors

1 Jul.	Balance	52 000	30 Jun.	Bank	231 500
30 Jun.	Credit sales	240		Discount expense	500
		000			
				Bad debts	2 000
				Sales returns	3 000
				Balance	55 000
		292			292
		000			000

Creditors

30 Jun.	Bank	242	1 Jul.	Balance	20 000
		400			
	Balance	22 000	30 Jun.	Stock control	244 400
		264			264
		400			400

Stock control

1 Jul.	Balance	32 000	30 Jun.	Cost of sales	240 000
30 Jun.	Creditors	244		Stock loss	2 400
		400			
				Balance	34 000
		276			276



400	400
-----	-----

Cost of sales

30 Jun.	Stock control	240	30 Jun.	Profit and Loss	240 000
		000		summary a/c	

Advertising

1 Jul.	Prepaid	1 500	30 Jun.	Prepaid	2 000
	advertising			advertising	
30 Jun.	Bank	16 000		Profit and Loss a/c	15 500
		17 500			17 500

Salaries

30 Jun.	Bank	60 000	30 Jun.	Accrued salaries	4 400
	Accrued salaries	4 100		Profit and Loss a/c	59 700
		64 100			64 100

Interest expense

30 Ju	า.	Accrued interest	6 500	30 Jun.	Profit and Loss	6 500
					summary expense	

It is also necessary to determine Capital at 1.7.2002; that is, OE(P) = A - L

Balance sheet

	1.7.2002	30.6.2003
Assets	\$	\$
Bank	11 000	?
Stock	32 000	34 000
Prepaid advertising	1 500	2 000
Debtors	52 000	55 000
Machinery	80 000	80 000
less accumulated depreciation	(4 000)	(12 000)
	172 500	
Liabilities		
Creditors	20 000	22 000
Accrued salaries	4 400	4 100
Accrued interest		6 500
Loan	100 000	90 000
Owner's equity		
Capital	48 100	?



Fun Run Enterprises

Cash budget for the year ending 30.6.2003

	\$	\$
Bank balance 1.7.2002		11 000
Plus anticipated cash receipts		
Receipts from debtors	231 500	
Cash sales	160 000	
		391 500
		402 500
Less anticipated cash payments		
Payments to creditors	242 400	
Salaries	60 000	
Advertising	16 000	
Cleaning	6 000	
Loan repayment	10 000	
Drawings	45 000	
		379 400
Bank balance 30.6.2003		23 100

Fun Run Enterprises

Budgeted Profit and Loss statement for the year ending 30.6.2003

	\$	\$
Cash sales	160 000	
Credit sales	240 000	
	400 000	
less sales returns	3 000	
	397 000	
less cost of sales	240 000	
Gross profit		157 000
less stock loss		2 400
Adjusted gross profit		154 600
less expenses		
Salaries	59 700	
Advertising	15 500	
Cleaning	6 000	
Depreciation of machinery	8 000	
Interest	6 500	
Bad debts	2 000	
Discount expense	500	
		98 200
Net profit		56 400



Fun Run Enterprises

Budgeted balance sheet as at 30.6.2003

Current assets	\$	\$
Bank	23 100	
Stock	34 000	
Debtors	55 000	
Prepaid advertising	2 000	
		114 100
Non-current assets		
Machinery	80 000	
less accumulated depreciation	12 000	
		68 000
Total assets		182 100
Current liabilities		
Creditors	22 000	
Loan	10 000	
Accrued salaries	4 100	
Accrued interest	6 500	
		42 600
Non-current liabilities		
Loan		80 000
Owner's equity		
Capital	48 100	
+ Net profit	56 400	
	104 500	
Drawings	45 000	
		59 500
Total equities		182 100

You will be assessed on your ability to separate cash and profit. In the problem above an example of:

- a receipt but not revenue is cash received from debtors
- revenue but not a receipt is credit sales
- a payment but not an expense is drawings or loan repayment an expense but not a payment is depreciation, discount expense, bad debts and stock loss



Task on variance analysis – Exercise Solution

Fun Run Enterprises

Cash budget for the year ending 30.6.2003

	Budget	Actual	Variance	F/UF
	\$	\$		
Bank balance 1.7.2002	11 000	11 000		
Plus anticipated cash receipts				
Receipts from debtors	231 500	234 000		
Cash sales	160 000	155 000		
Loan		40 000		
	391 500			
	402 500			
Less anticipated cash payments				
Payments to creditors	242 400	245 000		
Salaries	60 000	62 000		
Advertising	16 000	17 000		
Cleaning	6 000	7 000	1 000	UF
Loan repayment	10 000	15 000		
Drawings	45 000	50 000		
Machinery		40 000		
	379 400			
Bank balance 30.6.2003	23 100			



Fun Run Enterprises

Budgeted Profit and Loss statement for the year ending 30.6.2003

	Budget	Actual	Variance	F/UF
	\$	\$		
Cash sales	160 000	155 000		
Credit sales	240 000	260 000		
	400 000	415 000		
less sales returns	3 000	3 200		
	397 000	411 800		
less cost of sales	240 000	249 000		
Gross profit	157 000	162 800		
less stock loss	2 400	3 000		
Adjusted gross profit	154 600	159 800		
less expenses				
Salaries	59 700	61 000		
Advertising	15 500	17 500		
Cleaning	6 000	7 000		
Depreciation of machinery	8 000	12 000		
Interest	6 500	8 000		
Bad debts	2 000	4 000		
Discount expense	500	100		
Machinery				
	98 200	109 600		
Net profit	56 400			



Fun Run Enterprises

Budgeted balance sheet as at 30.6.2003

	Budget	Actual	Variance	F/UF
	\$	\$		
Current assets				
Bank	23 100			
Stock	34 000	36 000		
Debtors	55 000	73 900		
Prepaid advertising	2 000	1 000		
	114 100			
Non-current assets				
Machinery	80 000			
less accumulated depreciation	12 000			
	68 000			
Total assets	182 100			
Current liabilities				
Creditors	22 000	31 000		
Loan	10 000	15 000		
Accrued salaries	4 100	3 400		
Accrued interest	6 500	8 000		
	42 600			
Non-current liabilities				
Loan	80 000	100 000		
Owner's equity				
Capital	48 100	48 100		
+ Net profit	56 400			
-	104 500			
Drawings	45 000	50 000		
	59 500			
Total equities	182 100			



Variance reports – Exercise Solution

Fun Run Enterprise

Cash budget for the year ending 30.6.2003

	Budget	Actual	Variance	F/UF
	\$	\$		
Bank balance 1.7.2002	11 000	11 000		
Plus anticipated cash receipts				
Receipts from debtors	231 500	234 000	2 500	F
Cash sales	160 000	155 000	5 000	UF
Loan		40 000	40 000	F
	391 500	429 000	37 500	F
	402 500	440 000	37 500	F
Less anticipated cash				
payments				
Payments to creditors	242 400	245 000	2 600	UF
Salaries	60 000	62 000	2 000	UF
Advertising	16 000	17 000	1 000	UF
Cleaning	6 000	7 000	1 000	UF
Loan repayment	10 000	15 000	5 000	UF
Drawings	45 000	40 000	5 000	F
Machinery		40 000	40 000	UF
	379 400	426 000	46 600	UF
Bank balance 30.6.2003	23 100	14 000	9 100	UF



Fun Run Enterprises

Budgeted Profit and Loss statement for the year ending 30.6.2003

	Budget	Actual	Variance	F/UF
	\$	\$		
Cash sales	160 000	155 000	5 000	UF
Credit sales	240 000	260 000	20 000	F
	400 000	415 000	15 000	F
less sales returns	3 000	3 200	200	UF
	397 000	411 800	14 800	
less cost of sales	240 000	249 000	9 000	UF
Gross profit	157 000	162 800	5 800	
less stock loss	2 400	3 000	600	UF
Adjusted gross profit	154 600	159 800	5 200	
less expenses				
Salaries	59 700	61 000	1 300	UF
Advertising	15 500	17 500	2 000	UF
Cleaning	6 000	7 000	1 000	UF
Depreciation of machinery	8 000	12 000	4 000	UF
Interest	6 500	8 000	1 500	UF
Bad debts	2 000	4 000	2 000	UF
Discount expense	500	100	400	F
	98 200	109 600	11 400	
Net profit	56 400	50 200	(6 200)	



Fun Run Enterprises

Budgeted balance sheet as at 30.6.2003

	Budget	Actual	Variance	F/UF
	\$	\$		
Current assets				
Bank	23 100	14 000	9 100	UF
Stock	34 000	36 000	2 000	F
Debtors	55 000	70 700	15 700	F
Prepaid advertising	2 000	1 000	1 000	UF
	114 100	121 700	7 600	F
Non-current assets				
Machinery	80 000	120 000	40 000	F
less accumulated depreciation	12 000	16 000	4 000	UF
	68 000	104 000	36 000	F
Total assets	182 100	225 700	43 600	F
Current liabilities				
Bank				
Creditors	22 000	31 000	9 000	UF
Loan	10 000	25 000	15 000	UF
Accrued salaries	4 100	3 400	700	F
Accrued interest	6 500	8 000	1 500	UF
	42 600	67 400	24 800	UF
Non-current liabilities				
Loan	80 000	100 000	20 000	UF
Owner's equity				
Capital	48 100	48 100		
+ Net profit	56 400	50 200	6 200	UF
	104 500	98 300		
Drawings	45 000	40 000	5 000	F
	59 500	58 300	1 200	UF
Total equities	182 100	225 700	43 600	UF



Cash flow statements - Exercise Solution

Stevens Computer Repairs

Cash flow statement for the year ending 30 June 20	003
Operating	\$
Cash inflow	
Cash sales	65 000
Cash from Debtors	40 000
Commission	400
Cash outflow	
Wages	(37 500)
Rent	(2 200)
Computers purchased	(15 000)
Advertising	(10 000)
Other expenses	(13 000)
Net cash inflow from operations	27 700
Investing	
Cash outflow	
Motor vehicle	(15 000)
Financing	
Cash inflow	
Loan	8 000
Cash outflow	
Loan repayment	(2 000)
Net cash inflow from financing	6 000
Total net cash inflow	18 700
Plus bank 1 .7.2000	20 000
Bank 30 .6.2003	38 700



Profit and Loss Statement for the year ending 30.6.2003

	\$	\$
Cash sales	65 000	
Credit sales	45 000	
Commission	600	
		110 600
Less expenses		
Wages	40 000	
Depreciation on motor vehicles	750	
Rent	2 400	
Advertising	8 000	
Other expenses	13 000	
Materials	13 600	
		77 750
Net profit		32 850

Balance sheet as at 30 June 2003

Current assets	\$	\$
Bank	38 700	
Debtors	5 000	
Accrued commission	200	
Stock of materials	1 400	
Prepaid advertising	2 000	
		47 300
Non-current assets		
Motor vehicle	15 000	
Less accumulated depreciation	750	
		14 250
Total assets		61 550
Current liabilities		
Accrued rent	200	
Accrued wages	2 500	
		2 700
Non-current liabilities		
Loan		6 000
Owner's equity		
Capital	20 000	
+ Net profit	32 850	
		52 850
Total equities		61 550



Horse people – Exercise Solution

Horse people - Solution

	Cash	Profit and	Balance	Balance Sheet
	statement	Loss	Sheet	30 June
		statement	1 Jan.	
Cash Sales - Whips	20 000	20 000		
- Saddles	10 000	10 000		
Credit sales - Whips		40 000		
- Saddles		20 000		
Cost of sales - Whips	30 000	30 000		
Cost of sales - Saddles		15 000		
Stock of saddles - 1 Jan.			3 500	
Stock of saddles - 30 June				3 000
Rent revenue	1 600	2 400		
Advertising	6 000	6 600		
Wages	10 000	12 400		
Petrol	2 000	2 000		
Depreciation of equipment		3 000		
Office expenses	1 500	1 500		
Office salaries	6 500	6 500		
Discount expense		900		
Bad debts		400		
Accounting expenses	800	800		
Security expenses	200	200		
Profit and Loss				
Bank			5 000	200)
Accrued rent revenue				800
Debtors (cash received)	59 200		22 000	21 500
Prepaid advertising			6 000	5 400
Equipment	10 000		30 000	40 000
Accumulated. Depreciation			(10 000)	(13 000)
Accrued wages expense			•	(2 400)
Creditors :	15 000		(14 000)	(13 500)
Loan	1 000		(12 000)	(11 000)
Capital	5 000		(28 400)	(33 400)
Profit and Loss		14 300	, ,	(14 300)
Drawings of cash	18 000			18 000
Surplus/deficit of cash	(5 200)			



Ledger reconstructions

Debtors a/c

1 Jan.	Balance	22 000	30 Jun.	Bad debts	400
30 Jun.	Credit sales	60 000		Discount expense	900
				Bank	59 200
				Balance	21 500
		82 000			82 000

Rent revenue

			30 Jun.	Bank	1 600
30	Profit and Loss a/c	1 500		Accrued rent	800
Jun.				revenue	
		2 400			2 400

Creditors

30	Bank	15 000	1 Jan.	Balance	14 000
Jun.					
	Balance	13 500	30 Jun.	Stock control	14 500
		28 500			28 500

Stock control

1 Jan.	Balance	3 500	30 Jun.	Cost of sales	15 000
30	Creditors	14 500		Balance	3 000
Jun.					
		18 000			18 000

Advertising

1 Jan.	Prepaid	6 000	30 Jun.	Prepaid	5 400
	advertising			advertising	
30	Bank	6 000		Profit and Loss a/c	
Jun.					
		12 000			12
					000

Wages

30	Bank	10 000		
Jun.				



Accrued wages	2 400	30 Jun.	Profit and Loss	12 400
			a/c	
	12 400			12 400

Calculation of depreciation

\$30 000 X 20/100 X 6/12 = \$3000

Cash flow statement for the six months ending 30 June

Operating activities		
Cash inflow		
Cash sales	30 000	
Receipts from debtors	59 200	
Rent revenue	1 600	
Cash outflow		
Cost of sales	(30 000)	
Advertising	(6 000)	
Wages	(10 000)	
Petrol	(2 000)	
Office expenses	(1 500)	
Office salaries	(6 500)	
Accounting expenses	(800)	
Security expenses	(200)	
Payments to creditors	(15 000)	
Net cash inflow from operations		18 800
Investing		
Cash outflow		
Buying of equipment		(10 000)
Financing		
Cash inflow		
Capital	5 000	
Cash outflow		
Drawings	(18 000)	
Loan repayment	(1 000)	
Net cash inflow from financing		(14 000)
Total net cash inflow		(5 200)
Bank balance 1 Jan.		5 000
Bank balance 30 June		(200)



Departmental Profit and Loss statement for the six months ending 30 June

	Whips	Saddles	Total
Cash sales	20 000	10 000	30 000
Credit sales	40 000	20 000	60 000
	60 000	30 000	90 000
Less cost of goods sold	30 000	15 000	45 000
Gross margin	30 000	15 000	45 000
less direct expenses			
Advertising	3 300	3 300	6 600
Wages	5 000	7 400	12 400
Petrol	200	1 800	2 000
Depreciation of equipment	1 200	1 800	3 000
	9 700	12 200	24 000
Contribution margins	20 300	700	21 000
plus rent revenue			2 400
			23 400
less general expenses			
Administrative expenses			
Office expenses		1 500	
Office salaries		6 500	
Accounting expenses		800	
Security expenses		200	
			9 000
Financial expenses			
Discount expense		900	
Bad debts		400	
			1 300
Net profit			13 100



Balance sheet as at 30 June

Current assets		
Accrued rent revenue	800	
Debtors	21 500	
Stock 30 June	3 000	
Prepaid advertising	5 400	
		30 700
Non-current assets		
Equipment	40 000	
less accumulated depreciation	13 000	
		27 000
Total assets		57 700
Current liabilities		
Accrued wages expense	2 400	
Bank (overdraft)	200	
Creditors	13 500	
Loan	1 000	
		17 100
Non-current liabilities		
Loan		10 000
Owner's equity		
Capital	35 500	
plus net profit	13 100	
	48 600	
less drawings	18 000	
		30 600
Total equities		57 700

Strategies For Overcoming Common Errors In The Preparation Of Departmental Profit And Loss Statements

- identifying the length of the reporting period; that is, for the six months ending
- identify the actual revenue centers
- is the specific activity a trading or service activity? Do not be surprised if there is one of each
- alternatively one activity may use the physical inventory method whilst the other uses the perpetual approach
- show all titles; for example, contribution margin, net profit
- do not get confused between receipts from debtors and credit sales. You have to show credit sales and may have to reconstruct debtors and creditors to find credit sales and credit purchases, respectively
- if showing stock loss it must be measured at 'cost' not 'selling' price!
- when using the perpetual approach don't deduct stock on hand from 'cost of goods sold'
- be careful when calculating depreciation, make sure you match it with the length of the reporting period
- use a check sheet to ensure items are not omitted
- be prepared to fully classify the Profit and Loss statement



Departmental Profit and Loss statement A- Exercise solution

Case study - Departmental Profit and Loss statement - Solution

Media World

Profit and Loss statement for the month of November

	VCR	TV	Total
Cash sales	20 000	10 000	30 000
Credit sales	30 000	15 000	45 000
	50 000	25 000	75 000
less cost of goods sold	25 000	12 500	37 500
Gross profit	25 000	12 500	37 500
less stock loss	500		500
adjusted gross profit	24 500	12 500	37 000
less direct expenses			
Selling expenses			
Wages	4 000	2 000	6 000
Advertising	2 000	1 000	3 000
	6 000	3 000	9 000
Workshop/servicing			
Workshop wages		4 000	4 000
Service wages	2 000		2 000
Depreciation of workshop equipment		360	360
Rent	1 000	1 000	2 000
	3 000	5 360	8 360
Direct expenses total	9 000	8 360	17 360
Contribution margin	15 500	4 140	19 640
less general expenses			
Office expense			
Office wages		4 000	
Cleaning		2 000	
Rent		1 000	
			7 000
Finance expenses			
Bad debts		1 000	
Interest on overdraft		100	
Interest on loan		300	
			1 400
			8 400
Net profit			11 240



Cash versus profit - Case Study Solution

Reconstruction of accounts

Debtors

1 Jan.	Balance	5 400	30 Jun.	Bank	76 000
30 Jun.	Credit sales	80 000		Discount expense	800
				Sales returns	1 000
				Balance	7 600
		85 400			85 400

Creditors

30 Jun.	Bank	74 000	1 Jan.	Balance	6 000
	Balance	5 500	30 Jun.	Stock control	73 500
		79 500			79 500

Stock control

30 Jun.	Creditors	73 500	30 Jun.	Cost of sales	70 000
				Balance	3 500
		73 500			73 500

Cost of sales

30 Jun.	Stock control	70 000	30 Jun.	Profit and Loss	70 000
				summary a/c	

Prepaid rent expense

1 Jan.	Balance	2 000	30 Jun.	Rent expense	1 200
				Balance	800
		2 000			2 000

Rent expense

30 Jun.	Prepaid rent	1 200	30 Jun.	Profit and Loss	1 200
	expense			summary expense	



Disposal of asset

Vehicles

1 Jan.	Balance	30 000	1 Jan.	Disposal of vehicle	30 000
	Bank	45 000	30 Jun.	Balance	45 000
		75 000			75 000

Accumulated depreciation of vehicles

1 Jan.	Disposal of vehicles	15 000	1 Jan.	Balance	15 000
30 Jun.	Balance	2 700	30 Jun.	Depreciation of Vehicles	2 700
		17 700			17 700

Disposal of vehicles

1 Jan.	Vehicles	30 000	1 Jan.	Accumulated	15 000
				Depreciation of	
				vehicles	
				Bank	13 500
				Loss on sale	1 500
		30 000			30 000

Loss on sale

1 Jan.	Disposal of	1 500	30 Jun.	Profit and Loss	1 500
	vehicles			summary a/c	

Depreciation calculation

Vehicles \$45 000 X 12/100 X 6/12 = \$2700



Departmental profit and loss statement B- Exercise Solution

Matts World

Departmental Profit and Loss statement for the month of November

Bicycle sales	\$	\$	\$
Revenue			
Cash sales	40 000		
Credit sales	60 000		
		100 000	
less cost of goods sold		50 000	
Gross profit		50 000	
less stock loss		1 500	
adjusted gross profit		48 500	
less direct expenses			
Wages	4 200		
Advertising	3 600		
Delivery costs	1 800		
Rent	800		
		10 400	
Contribution margin			38 100
Bicycle repairs			
Revenue			
Cash fees		20 000	
Less direct expenses			
Wages	6 300		
Depreciation of workshop equipment	720		
Rent	800		
Advertising	2 400		
		10 220	
Contribution margin			9 780
Total contribution margin			47 880
less general expenses			
Office expenses			
Office wages	4 200		
Cleaning	500		
Rent	800		
		5 500	
Finance expenses			
Bad debts	600		
Interest on overdraft	600		
Interest on loan	1 600		
Interest on mortgage	4 000		
		6 800	
			12 300
Net profit			35 580



A stock control problem – Exercise Solution

Stock card

Item: Walkmans

Date	Particulars		IN		UT	BALANCE			
		Qty	Unit	Qty	Unit	Qty	Unit	Total	
1 Oct.	Balance					4	70	280	
6	Inv. 161	3	72			4	70	280	
						3	72	216	
10	Rec. 200			1	70	3	70	210	
				1	72	2	72	144	
13	Drawings			1	72	3	70	210	
						1	72	72	
18	CN 29	1	70			4	70	280	
						1	72	72	
20	Rec. 213			3	70	1	70	70	
						1	72	72	
22	Inv. 302	6	72			1	70	70	
						7	72	504	
24	Advertising			1	72	1	70	70	
						6	72	432	
31	Rec. 299			2	72	1	70	70	
						4	72	288	
	Stock loss			1	72	1	70	70	
						3	72	216	

Stock control

Date	Particulars	\$	Date	Particulars	\$
1 Oct.	Balance	280	31 Oct.	Drawings	72
31	Cost of sales	70		Advertising	72
	Creditors	648		Cost of sales	496
				Stock loss	72
				Balance	286
		998			998

You will notice that the closing balance in the stock card agrees with the balance in the stock control account.

Stock write down

The application of the principle of conservatism means that stock is valued at the 'lower of cost and net realisable value'. In the example above the closing stock has two cost values, \$70 and \$72. It may be the case that the net realisable value is lower than the cost of the stock. This happens, for instance, when items of stock become out of fashion, are obsolete or are replaced by superior items.

In the example, assume the Walkmans now have a net realisable value of \$65. Therefore the stock has to be 'written down'. It is due to the application of the principle of conservatism that states that revenue shall not be recognised until earned, however, losses should be recognised as soon as they are anticipated.



The consequence of the application of this rule applies to:

- the stock card
- general journal
- stock control account
- Profit and Loss statement
- balance sheet

Extract of Stock card (Identified cost)

Date	Particulars	IN		OUT		BALANC	E	
		Qty	Unit	Qty	Unit	Qty	Unit	Total
31 Oct.	Rec. 299			2	72	1	70	70
						4	72	288
	Stock loss			1	72	1	70	70
						3	72	216
	Stock write down			1	5			
				3	7	4	65	260

General journal

Date	Particular	\$	\$
31 Oct.	Stock write down	26	
	Stock Control account		26
	Adjustment for anticipated loss		

Stock control

Date	Particular	\$	Date	Particular	\$
1 Oct.	Balance	280	31 Oct.	Drawings	72
31	Cost of sales	70		Advertising	72
	Creditors	648		Cost of sales	496
				Stock loss	72
				Stock write down	26
				Balance	260
		998			998

extract of Profit and Loss statement

Gross profit xxxxx

less Stock loss 72 Stock write down <u>26</u>

98

extract of balance sheet

Current assets

Stock 31 Oct. 260 (i.e. net of the amount of \$26)



Perpetual stock - Exercise Solution

November and December Stock card entries - Solution

Stock card for November

Item: Tabletop

Date	Particulars		IN		JT	BALANCE		
		Qty	Unit	Qty	Unit	Qty	Unit	Total
1 Nov.	Balance					10	9	90
12	Inv. 099	25	9			35	9	315
16	Inv. 211			7	9	28	9	252
23	CN 96			2	9	26	9	234
30	Advertising			6	9	20	9	180
	Donations			2	9	18	9	162
	Drawings			4	9	14	9	126
	Stock loss			3	9	11	9	99
	Stock write down			10	1	12	7	84

Stock card for December

Item: Tabletop

Date	Particulars	I	N	Ol	JT		BALANCE	
		Qty	Unit	Qty	Unit	Qty	Unit	Total
1 Dec.	Balance					11	7	77
3	Inv. 890	20	8			11	7	77
						20	8	160
6	Inv. 091			6	7	5	7	35
						20	8	160
9	Inv. 092			10	8	5	7	35
						10	8	80
14	CN 033	2	8			5	7	35
						12	8	96
22	Drawings			3	7	2	7	14
						12	8	96
27	Donations			2	8	2	7	14
						10	8	80
31	Stock write down			11	2	11	7	77

